

**令和5年度収支予算書**  
令和05年04月01日から 令和06年03月31日まで

(単位:円)

| 科 目          | 当年度         | 前年度         | 増減           | 備考 |
|--------------|-------------|-------------|--------------|----|
| I 一般正味財産増減の部 |             |             |              |    |
| 1. 経常増減の部    |             |             |              |    |
| (1) 経常収益     |             |             |              |    |
| 基本財産運用益      |             |             |              |    |
| 基本財産受取利息     | 96,000      | 96,000      | 0            |    |
| 基本財産運用益計     | 96,000      | 96,000      | 0            |    |
| 事業収益         |             |             |              |    |
| 入場料収益        | 29,257,000  | 56,180,000  | ▲26,923,000  |    |
| 会費収益         | 150,000     | 513,000     | ▲363,000     |    |
| 諸収益          | 13,088,000  | 13,400,000  | ▲312,000     |    |
| 自販機収益        | 448,000     | 612,000     | ▲164,000     |    |
| 事業収益計        | 42,943,000  | 70,705,000  | ▲27,762,000  |    |
| 利用料収益        |             |             |              |    |
| 利用料収益        | 23,698,000  | 130,660,000 | ▲106,962,000 |    |
| 利用料収益計       | 23,698,000  | 130,660,000 | ▲106,962,000 |    |
| 受取補助金等       |             |             |              |    |
| 受取区補助金       | 128,426,000 | 151,355,000 | ▲22,929,000  |    |
| 受取その他助成金     | 1,000,000   | 1,000,000   | 0            |    |
| 受取補助金等計      | 129,426,000 | 152,355,000 | ▲22,929,000  |    |
| 受託事業収益       |             |             |              |    |
| 練馬区受託事業収益    | 655,475,000 | 629,483,000 | 25,992,000   |    |
| 受託事業収益計      | 655,475,000 | 629,483,000 | 25,992,000   |    |
| 受取負担金        |             |             |              |    |
| 受取負担金        | 500,000     | 2,950,000   | ▲2,450,000   |    |
| 受取負担金計       | 500,000     | 2,950,000   | ▲2,450,000   |    |
| 受取寄附金        |             |             |              |    |
| 受取寄附金        | 0           | 0           | 0            |    |
| 受取寄附金計       | 0           | 0           | 0            |    |
| 雑収益          |             |             |              |    |
| 受取利息         |             | 1,000       | ▲1,000       |    |
| 雑収益          | 3,000       | 120,000     | ▲117,000     |    |
| 雑収益計         | 3,000       | 121,000     | ▲118,000     |    |
| 経常収益計        | 852,141,000 | 986,370,000 | ▲134,229,000 |    |
| (2) 経常費用     |             |             |              |    |
| 事業費          |             |             |              |    |
| 報酬           | 0           | 0           | 0            |    |
| 給料手当         | 150,142,000 | 131,613,000 | 18,529,000   |    |
| 専任職員等報酬      | 34,566,000  | 30,102,000  | 4,464,000    |    |
| 臨時雇賃金        | 933,000     | 1,508,000   | ▲575,000     |    |
| 退職給付費用       | 8,014,000   | 7,141,000   | 873,000      |    |
| 賞与引当金繰入額     | 10,299,000  | 10,576,000  | ▲277,000     |    |
| 福利厚生費        | 31,716,000  | 27,351,000  | 4,365,000    |    |
| 会議費          | 130,000     | 130,000     | 0            |    |
| 渉外費          | 226,000     | 221,000     | 5,000        |    |
| 旅費交通費        | 1,897,000   | 1,745,000   | 152,000      |    |
| 通信運搬費        | 19,889,000  | 25,418,000  | ▲5,529,000   |    |
| 減価償却費        | 1,264,000   | 1,344,000   | ▲80,000      |    |
| 什器備品費        | 1,448,000   | 1,226,000   | 222,000      |    |
| 消耗品費         | 11,169,000  | 12,916,000  | ▲1,747,000   |    |
| 修繕費          | 8,470,000   | 9,278,000   | ▲808,000     |    |
| 印刷製本費        | 23,743,000  | 24,841,000  | ▲1,098,000   |    |
| 燃料費          | 27,000      | 35,000      | ▲8,000       |    |
| 光熱水料費        | 82,121,000  | 89,411,000  | ▲7,290,000   |    |
| 賃借料          | 16,497,000  | 20,396,000  | ▲3,899,000   |    |
| 保険料          | 1,188,000   | 4,631,000   | ▲3,443,000   |    |
| 諸謝金          | 16,193,000  | 13,363,000  | 2,830,000    |    |
| 租税公課         | 16,815,000  | 18,803,000  | ▲1,988,000   |    |
| 支払負担金        | 5,045,000   | 22,439,000  | ▲17,394,000  |    |
| 手数料          | 5,000       | 606,000     | ▲601,000     |    |

**令和5年度収支予算書**  
令和05年04月01日から 令和06年03月31日まで

(単位:円)

| 科 目             | 当年度         | 前年度         | 増減           | 備考 |
|-----------------|-------------|-------------|--------------|----|
| 諸会費             | 231,000     | 236,000     | ▲5,000       |    |
| 広告宣伝費           | 4,023,000   | 6,352,000   | ▲2,329,000   |    |
| 委託料             | 307,136,000 | 411,598,000 | ▲104,462,000 |    |
| 雑費              | 20,000      | 20,000      | ▲20,000      |    |
| 事業費計            | 753,187,000 | 873,300,000 | ▲120,113,000 |    |
| 管理費             |             |             |              |    |
| 報酬              | 19,670,000  | 28,084,000  | ▲8,414,000   |    |
| 給料手当            | 25,699,000  | 30,017,000  | ▲4,318,000   |    |
| 専任職員等報酬         | 0           | 0           | 0            |    |
| 退職給付費用          | 1,758,000   | 3,282,000   | ▲1,524,000   |    |
| 賞与引当金繰入額        | 3,471,000   | 2,186,000   | 1,285,000    |    |
| 福利厚生費           | 16,800,000  | 17,864,000  | ▲1,064,000   |    |
| 渉外費             | 60,000      | 60,000      | 0            |    |
| 旅費交通費           | 96,000      | 127,000     | ▲31,000      |    |
| 通信運搬費           | 2,931,000   | 2,951,000   | ▲20,000      |    |
| 減価償却費           | 2,558,000   | 3,126,000   | ▲568,000     |    |
| 什器備品費           | 56,000      | 70,000      | ▲14,000      |    |
| 消耗品費            | 1,257,000   | 1,148,000   | 109,000      |    |
| 修繕費             | 0           | 0           | 0            |    |
| 印刷製本費           | 46,000      | 30,000      | 16,000       |    |
| 光熱水料費           | 766,000     | 575,000     | 191,000      |    |
| 賃借料             | 10,387,000  | 13,273,000  | ▲2,886,000   |    |
| 保険料             | 27,000      | 36,000      | ▲9,000       |    |
| 諸謝金             | 0           | 0           | 0            |    |
| 租税公課            | 1,060,000   | 1,058,000   | 2,000        |    |
| 支払負担金           | 894,000     | 878,000     | 16,000       |    |
| 手数料             | 730,000     | 730,000     | 0            |    |
| 諸会費             | 114,000     | 112,000     | 2,000        |    |
| 広告宣伝費           | 110,000     | 110,000     | 0            |    |
| 委託料             | 12,817,000  | 9,418,000   | 3,399,000    |    |
| 管理費計            | 101,307,000 | 115,135,000 | ▲13,828,000  |    |
| 経常費用計           | 854,494,000 | 988,435,000 | ▲133,941,000 |    |
| 評価損益等調整前当期経常増減額 | ▲2,353,000  | ▲2,065,000  | ▲288,000     |    |
| 評価損益等計          | 0           | 0           | 0            |    |
| 当期経常増減額         | ▲2,353,000  | ▲2,065,000  | ▲288,000     |    |
| 2. 経常外増減の部      |             |             |              |    |
| (1) 経常外収益       |             |             |              |    |
| 経常外収益計          | 0           | 0           | 0            |    |
| (2) 経常外費用       |             |             |              |    |
| 経常外費用計          | 0           | 0           | 0            |    |
| 当期経常外増減額        | 0           | 0           | 0            |    |
| 税引前当期一般正味財産増減額  | ▲2,353,000  | ▲2,065,000  | ▲288,000     |    |
| 法人税、住民税及び事業税    | 62,458      | 0           | 62,458       |    |
| 当期一般正味財産増減額     | ▲2,415,458  | ▲2,065,000  | ▲350,458     |    |
| 一般正味財産期首残高      | 38,210,244  | 40,275,244  | ▲2,065,000   |    |
| 一般正味財産期末残高      | 35,794,786  | 38,210,244  | ▲2,415,458   |    |
| II 指定正味財産増減の部   |             |             |              |    |
| 当期指定正味財産増減額     | 0           | 0           | 0            |    |
| 指定正味財産期首残高      | 100,000,000 | 100,000,000 | 0            |    |
| 指定正味財産期末残高      | 100,000,000 | 100,000,000 | 0            |    |
| III 正味財産期末残高    | 135,794,786 | 138,210,244 | ▲2,415,458   |    |

**収支予算書内訳表**  
令和05年04月01日から 令和06年03月31日まで

(単位:円)

| 科 目          | 公益目的事業会計    | 収益事業等会計 | 法人会計       | 内部取引消去 | 合計          |
|--------------|-------------|---------|------------|--------|-------------|
| I 一般正味財産増減の部 |             |         |            |        |             |
| 1. 経常増減の部    |             |         |            |        |             |
| (1) 経常収益     |             |         |            |        |             |
| 基本財産運用益      |             |         |            |        |             |
| 基本財産受取利息     | 0           | 0       | 96,000     | 0      | 96,000      |
| 基本財産運用益計     | 0           | 0       | 96,000     | 0      | 96,000      |
| 事業収益         |             |         |            |        |             |
| 入場料収益        | 29,257,000  | 0       | 0          | 0      | 29,257,000  |
| 会費収益         | 150,000     | 0       | 0          | 0      | 150,000     |
| 諸収益          | 12,691,000  | 397,000 | 0          | 0      | 13,088,000  |
| 自販機収益        | 0           | 448,000 | 0          | 0      | 448,000     |
| 事業収益計        | 42,098,000  | 845,000 | 0          | 0      | 42,943,000  |
| 利用料収益        |             |         |            |        |             |
| 利用料収益        | 23,698,000  | 0       | 0          | 0      | 23,698,000  |
| 利用料収益計       | 23,698,000  | 0       | 0          | 0      | 23,698,000  |
| 受取補助金等       |             |         |            |        |             |
| 受取区補助金       | 40,416,000  | 0       | 88,010,000 | 0      | 128,426,000 |
| 受取その他助成金     | 1,000,000   | 0       | 0          | 0      | 1,000,000   |
| 受取補助金等計      | 41,416,000  | 0       | 88,010,000 | 0      | 129,426,000 |
| 受託事業収益       |             |         |            |        |             |
| 練馬区受託事業収益    | 644,832,000 | 0       | 10,643,000 | 0      | 655,475,000 |
| 受託事業収益計      | 644,832,000 | 0       | 10,643,000 | 0      | 655,475,000 |
| 受取負担金        |             |         |            |        |             |
| 受取負担金        | 500,000     | 0       | 0          | 0      | 500,000     |
| 受取負担金計       | 500,000     | 0       | 0          | 0      | 500,000     |
| 雑収益          |             |         |            |        |             |
| 受取利息         | 2,000       | 0       | 1,000      | 0      | 3,000       |
| 雑収益計         | 2,000       | 0       | 1,000      | 0      | 3,000       |
| 経常収益計        | 752,546,000 | 845,000 | 98,750,000 | 0      | 852,141,000 |
| (2) 経常費用     |             |         |            |        |             |
| 事業費          |             |         |            |        |             |
| 給料手当         | 150,142,000 | 0       | 0          | 0      | 150,142,000 |
| 専任職員等報酬      | 34,566,000  | 0       | 0          | 0      | 34,566,000  |
| 臨時雇賃金        | 933,000     | 0       | 0          | 0      | 933,000     |
| 退職給付費用       | 8,014,000   | 0       | 0          | 0      | 8,014,000   |
| 賞与引当金繰入額     | 10,299,000  | 0       | 0          | 0      | 10,299,000  |
| 福利厚生費        | 31,716,000  | 0       | 0          | 0      | 31,716,000  |
| 会議費          | 130,000     | 0       | 0          | 0      | 130,000     |
| 渉外費          | 226,000     | 0       | 0          | 0      | 226,000     |
| 旅費交通費        | 1,897,000   | 0       | 0          | 0      | 1,897,000   |
| 通信運搬費        | 19,889,000  | 0       | 0          | 0      | 19,889,000  |
| 減価償却費        | 1,264,000   | 0       | 0          | 0      | 1,264,000   |
| 什器備品費        | 1,448,000   | 0       | 0          | 0      | 1,448,000   |
| 消耗品費         | 11,169,000  | 0       | 0          | 0      | 11,169,000  |
| 修繕費          | 8,470,000   | 0       | 0          | 0      | 8,470,000   |
| 印刷製本費        | 23,743,000  | 0       | 0          | 0      | 23,743,000  |
| 燃料費          | 27,000      | 0       | 0          | 0      | 27,000      |
| 光熱水料費        | 81,876,000  | 245,000 | 0          | 0      | 82,121,000  |
| 賃借料          | 16,343,000  | 154,000 | 0          | 0      | 16,497,000  |
| 保険料          | 1,188,000   | 0       | 0          | 0      | 1,188,000   |
| 諸謝金          | 16,193,000  | 0       | 0          | 0      | 16,193,000  |
| 租税公課         | 16,815,000  | 0       | 0          | 0      | 16,815,000  |
| 支払負担金        | 5,045,000   | 0       | 0          | 0      | 5,045,000   |
| 手数料          | 5,000       | 0       | 0          | 0      | 5,000       |
| 諸会費          | 231,000     | 0       | 0          | 0      | 231,000     |
| 広告宣伝費        | 4,023,000   | 0       | 0          | 0      | 4,023,000   |
| 委託料          | 307,136,000 | 0       | 0          | 0      | 307,136,000 |
| 事業費計         | 752,788,000 | 399,000 | 0          | 0      | 753,187,000 |
| 管理費          |             |         |            |        |             |
| 報酬           | 0           | 0       | 19,670,000 | 0      | 19,670,000  |
| 給料手当         | 0           | 0       | 25,699,000 | 0      | 25,699,000  |
| 退職給付費用       | 0           | 0       | 1,758,000  | 0      | 1,758,000   |
| 賞与引当金繰入額     | 0           | 0       | 3,471,000  | 0      | 3,471,000   |
| 福利厚生費        | 0           | 0       | 16,800,000 | 0      | 16,800,000  |
| 渉外費          | 0           | 0       | 60,000     | 0      | 60,000      |
| 旅費交通費        | 0           | 0       | 96,000     | 0      | 96,000      |
| 通信運搬費        | 0           | 0       | 2,931,000  | 0      | 2,931,000   |
| 減価償却費        | 0           | 0       | 2,558,000  | 0      | 2,558,000   |
| 什器備品費        | 0           | 0       | 56,000     | 0      | 56,000      |
| 消耗品費         | 0           | 0       | 1,257,000  | 0      | 1,257,000   |
| 印刷製本費        | 0           | 0       | 46,000     | 0      | 46,000      |
| 光熱水料費        | 0           | 0       | 766,000    | 0      | 766,000     |
| 賃借料          | 0           | 0       | 10,387,000 | 0      | 10,387,000  |

**収支予算書内訳表**  
令和05年04月01日から 令和06年03月31日まで

(単位:円)

| 科 目               | 公益目的事業会計    | 収益事業等会計  | 法人会計        | 内部取引消去 | 合計          |
|-------------------|-------------|----------|-------------|--------|-------------|
| 保険料               | 0           | 0        | 27,000      | 0      | 27,000      |
| 租税公課              | 0           | 0        | 1,060,000   | 0      | 1,060,000   |
| 支払負担金             | 0           | 0        | 894,000     | 0      | 894,000     |
| 手数料               | 0           | 0        | 730,000     | 0      | 730,000     |
| 諸会費               | 0           | 0        | 114,000     | 0      | 114,000     |
| 広告宣伝費             | 0           | 0        | 110,000     | 0      | 110,000     |
| 委託料               | 0           | 0        | 12,817,000  | 0      | 12,817,000  |
| 管理費計              | 0           | 0        | 101,307,000 | 0      | 101,307,000 |
| 経常費用計             | 752,788,000 | 399,000  | 101,307,000 | 0      | 854,494,000 |
| 評価損益等調整前当期経常増減額   | ▲242,000    | 446,000  | ▲2,557,000  | 0      | ▲2,353,000  |
| 評価損益等計            | 0           | 0        | 0           | 0      | 0           |
| 当期経常増減額           | ▲242,000    | 446,000  | ▲2,557,000  | 0      | ▲2,353,000  |
| 2. 経常外増減の部        |             |          |             |        |             |
| (1) 経常外収益         |             |          |             |        |             |
| 経常外収益計            | 0           | 0        | 0           | 0      | 0           |
| (2) 経常外費用         |             |          |             |        |             |
| 経常外費用計            | 0           | 0        | 0           | 0      | 0           |
| 当期経常外増減額          | 0           | 0        | 0           | 0      | 0           |
| 他会計振替前当期一般正味財産増減額 | ▲242,000    | 446,000  | ▲2,557,000  | 0      | ▲2,353,000  |
| 他会計振替額            | 196,166     | ▲196,166 | 0           | 0      | 0           |
| 税引前当期一般正味財産増減額    | ▲45,834     | 249,834  | ▲2,557,000  | 0      | ▲2,353,000  |
| 法人税、住民税及び事業税      | 0           | 62,458   | 0           | 0      | 62,458      |
| 当期一般正味財産増減額       | ▲45,834     | 187,376  | ▲2,557,000  | 0      | ▲2,415,458  |
| 一般正味財産期首残高        | 15,395,611  | 609,000  | 22,205,633  | 0      | 38,210,244  |
| 一般正味財産期末残高        | 15,349,777  | 796,376  | 19,648,633  | 0      | 35,794,786  |
| II 指定正味財産増減の部     |             |          |             |        |             |
| 当期指定正味財産増減額       | 0           | 0        | 0           | 0      | 0           |
| 指定正味財産期首残高        | 0           | 0        | 100,000,000 | 0      | 100,000,000 |
| 指定正味財産期末残高        | 0           | 0        | 100,000,000 | 0      | 100,000,000 |
| III 正味財産期末残高      | 15,349,777  | 796,376  | 119,648,633 | 0      | 135,794,786 |